

# Avoiding nuisance in Project management

# Al Mashaaer Al Mugadassah Metro Project, Southern Line

# Saudi Arabia

### 10<sup>th</sup> March 2016 Sharif University of Technology Tehran







Each year, during seven days around 3.5 million pilgrims gather in Makkah to perform one of the 5 pillars of the Islam, "El Hajj". The pilgrimages happens in Makkah city and Mashaaer area, over 18 km at East side of Makkah.

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#### MASHAAER MUGADASSAH METRO PROJECT STUDY المشروع القطار للمشاعر المقدمة











### MASHAAER MUGADASSAH METRO PROJECT STUDY المشروع القطار للمشاعر المقديه









To reduce congestion and pollution, and to improve safety of the pilgrims, the Saudi government decided to equip the area with a metro line, called Mashaaer Southern Line,

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This line, with a capacity of 700 000 passenger/day only faces 1/5 of the needs in transportation. 4 other lines are needed to reach 3 500 000 passenger.trip /day



















# **PRESENTATION PLAN**

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### **1- TECHNICAL**

- 1.1 Particularities of the project1.2 Movements, Alignment, Operation,
- **1.3 Viaduct, Stations**
- **1.4 environmental insertion,** 
  - 1.5 Design and Construction,
  - **2-MANAGERIAL**





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ء القطار للمشباعر المة



#### MASHAAER MUGADASSAH METRO PROJECT STUDY المشروع القطار للمشاعر المقرمة





Development Commission of Makkah Al Mukarramah, Al Madinah Al Munawwarah and Al Mashaaer Al Mugadassah













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## Particularities

- Extremely dense Crowd
- Absolute respect of pilgrimage time schedule,
- Presence of old and disable persons,
- Hostile hot climate conditions,
- Very high capacity of the line,
  Non familiarity of the passengers with metro



















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## **Particularities**









### MASHAAER MUGADASSAH $(\mathbf{k})$

## Main characteristics

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- 18 km Elevated heavy Metro Line
- 9 Stations, 300 m Length
- PPHPD 72000 (Worldwide heist)
- 20 trains of 300 m length, (13 cars of 23 m), 5 doors,











#### MASHAAER MUGADASSAH METRO PROJECT STUDY





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### Alignment











### MMMP - Southern Line Corridor























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### **MAIN MOVEMENT 1**











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### **MAIN MOVEMENT 2**











MAIN MOVEMENTS 3

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### **OPERATION**









A burst of 3 trains simultaneously arrive in each area every 5 minutes.

MASHA

Headway = 300 seconds /station, 100 seconds/area,

Train capacity 3000 passengers

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MUGADASSAH

لقطار للبشاع



### 1-3: Viaduct (U shape)

### **Stations**









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### VIADUCT EQUIPMENT



00 5/15/2009 First Issu

DESCRIPTION

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Al Madinah Al Munawwarah and Al Mashaacr Al Mugadassah

REVISION DATE



FORMAT: A1 - A3

Scale given in the drawings are for the A1 format. For A3 Format scale should be divided by 2.

SCALE:

DRAWING NO.

APPROVED :

A. Cheikh

<u>(REE</u>

中国铁建

PROJECT MANAGER : M Kashani

628 mm

5, Avenue du Coq

75009 Paris

TEL: 01 40 16 61 37



SYS

DESIGNER

中国铁建

F. Peberge J. Herguais A. Cheikh

DRAWN CHECKED APPROVED



HANDRAIL FOR TYPICAL VIADUCT 25m

DETAILS

MMMP-DD-DWG-CWK-VDCT-SYSTRA-10-111 X



## Site Pictures











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### Site Pictures









## GENERAL VIEW OF TYPICAL VIADUCT

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### GENERAL VIEW OF TYPICAL VIADUCT

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# **SPECIAL BRIDGES**









## ARAFAT1 SPECIAL BRIDGE




















### **STATIONS** *High capacity: 3000/5 minutes*

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- Safe:
  - Open,
  - low occupation density,
  - evacuation,
  - control,
  - Platform area, Waiting area,
  - separate boarding and alighting platforms,
  - Double row PSD,
  - No opposite or crossing flow,

Easy, for construction and use





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## RAMPS

## Particular characteristic of the stations Step length: 1,5 m, Step slope : 7% Step height: 14 cm



















During the progress of a group of pilgrims, the colour differentiated step nosing are always visible, limiting the risk of falling. The average density of people using the ramps, under normal operating conditions will leave an average interval between persons of 1m. This allows each user to move without being surprised by unexpected obstacles.



中国铁矿











#### **Ramps capacity**

Occupation Density: 1 P/m2 3000 p / 6min by 6 ramps --> 500 p / 6min by one ramp Speed :

#### Assumption for MMMP Project : 0.5 m/s = 30 m/min

For reference and information:
✓ Quick walk speed : 1,5 to 2 m/s
✓ Normal walk speed : 1m/s (current value used in urban design)
✓ Disabled and old people : 0.6 m/s
✓ NFPA (5.5.6.3.1.4) for Metro : 0.63 m/s









## FOOTBRIDGES Constructed under the station to avoid road crossing

















# Human flow management

MASHA

2 types of flows, which have to be totally separated, to permit a safe operation:

- 1/. People going on the platform to board the train
  - 3000 people/5 minutes
  - 6 concrete ramps on each side of stations (500 people per ramp)
  - 1 lift per concrete ramp (10% of disabled 50 people per lift)
- 2/. People crossing under the station located above roads
  - 1500 people (50% of total number)
  - 3 steel footbridges per station,
  - 2 lift per steel footbridge (10% of disabled 50 people per lift)







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#### **GROUPING AREA DETAILS**









### TRANSVERSE SECTION - ARAFAT

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#### **TRANSVERSE SECTION - MUZDALIFAH**



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# 1-4: Environmental Insertion

### > TENTS

### > OPEN ARCHITECTURE

### > RAMPS

















































































### 1-5: Design and Construction







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# Designers

### **1-SYSTRA:**

- Preliminary Design,
- Specifications,
- Tender Documents,
- Civil Works Detailed Design,
- Track works Detailed Design





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**2-Khatib And Alami:** *Building designer, site services* 

**3-ATKINS:** 

System Main Consultant

4-Siemens: Power
5-Thales: Signalling
6-Westinghouse: PSD

### 7-Dar Al Handassah: Work supervisor





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## Construction

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The project was awarded as an EPC, contract to CRCC: Chinese Railway Construction **Consortium (the Contractor)** COST: 1,7 mld usd, **95 M usd/kM** 19 Months, Prefabrication, 24h/24 site works, Simultaneous fronts,







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## Cost Break Down

- •Viaduct: 15%
- Track: 4%,
- Stations: 6,6%,
- Depot:14%,
- Rolling Stock: 27%,
- Power supply: 6,3%, + 2% catenary
- •SEC Electricity works: 5%,
- •Earth works: 5%,
- •PSD: 2,9%









#### MASHAAER MUGADASSAH METRO PROJECT STUDY

المشروع القطار للمشاعر المقدمه

















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## **OPENING**

## 6th November 2010













Development Commission of Makkah Al Mukarramah, Al Madinah Al Munawwarah and Al Mashaaer Al Mugadassah









## STAGES and KEY DURATIONS







## 3-1 STAGES

- 1-Feasibilityy studies: 2006-2007 Albeeah Egyptian
- 2-Preliminary Design, Tender documents, Specifications: Jan to July 2008 (7 Months)
- 3-Tendering, Contractor selection, **3 Month: Oct to Dec** 2008
- 3-Construction: March 2009 to Oct 2010: 20 Months
- 4- Detailed Design (Parallel to construction): Civil Works
  + Track Detailed Design: Main: 10 Months, Divers and modifications: 8 Months: Systra.

**14000** drawings, Averages 60 staff mobilized (up to 160)









## ≻Political Decision.

# Strong management (Owner, Designer, Contractor).

- Being practical
- ≻Team Motivation.
- ≻Planning.

### ➢ Procedures









## 2- PROJECT MANAGEMENT AND NUISANCES TO BE AVOIDED

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Relevant priorities Budget Attribution of power and responsibility

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Being practical Ask the needs, not less, not more Apply authority Feasible but TIGHT planning Due payment Trust the consultants

Relevant Scope of Works Comment and approval, process & Schedule Short Deliverable list Condensed CBS Clear planning Do Respecting the planning











Interest of the Project

Relevant comments, in due time Stop late enhancement

 Sens of honesty and justice,
 We are technicians, not politicians,
 Avoid Useless works,
 Avoid Complicated DL and CBS
 Avoid Deviation from Planning
 Avoid Mixing Basic & Detailed Design









# **THANK YOU**



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